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Economy+Education+Entrepreneurship+Exports = COMPETITIVENESS

Panel I Puerto Rico's Competitiveness: **The Education Factor**

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Ana G. Méndez University System (SUAGM)

- ✓ Not-for-Profit, co-educational, founded in 1949
- ✓ Second largest, fastest growing private university system in PR
- **√ 45,000** students
- ✓ 4 universities, including PR's first virtual campus (distance education)
- ✓ 2 CPB-sponsored television stations
- √ 20 locations, including 4 branch campuses in US mainland (Florida, Maryland)
- ✓ Academic offerings: certificate, associate, bachelor, master, doctoral
- ✓ Strong niches: adult education, engineering, environmental sciences, hospitality, design, business, education, other
- ✓ Strong thrust in STEM+H fields (over \$18mm investment in health facilities; projected investment of \$30mm for science facilities)
- ✓ 2012: First USPTO patent (Cellular Markers; Dr. Beatriz Zayas, Dr. Osvaldo Cox)





- In the case of PR it is clear which factors contribute the most to pull down competitiveness:
 - ✓ Institutional factors
 - √ Governmental inefficiency
 - ✓ Excess of regulations
 - **✓** Corruption
- It is also clear which factors contribute the most to foster competitiveness:
 - ✓ Innovation
 - ✓ Education (terciary or higher education)



- Some remarks on innovation:
 - ✓ Capacity to develop or adapt new knowledge, processes, products or services.
 - ✓ GCR 2012-13 ranks PR:
 - #38 in "capacity" for innovation (6 ranks over Spain)
 - #36 in "quality of scientific research institutions" (just 2 positions and 0.1 points below Spain, which have the third research conglomerate in Europe, with 3,000 FT researchers, and 47 established science and technology parks)
 - #35 in "R&D spending" (13 positions over Spain)
 - #32 in "university/industry collaboration" (above France, China, Indonesia, Chile and Spain)
 - #3 in the world in "availability of scientists and engineers" (just below Finland and Japan, and above everybody else) [2009: we graduated 1,342 engineers; 36 engineers per 100,000 total population]



- On the other hand:
 - ✓ 2011 Report US Patent and Trademark Office (USPTO)
 - ✓ Between 2007 and 2011 PR jurisdiction obtained **123** new patents
 - ✓ For the same period:
 - Singapur: 2,723 patents (same population, less than a third of territory)
 - **Iceland:** 119 patents (population 300,000, 4 patents less than PR)

LESSON: metrics and ranks are CRITICALLY important; but should be used **carefully** and always **complemented** by other quantitative and qualitative information. "Rankings" not necessarily mean that we are "**better**" or "**worse**" than any other given economy. They are a "**snapshot**" in time (usually with a delayed effect), that simplifies the **dynamics** of many subsets of variables.

"What's most important is not the actual figure, but the direction"



- As mentioned, **education** is one of the most important contributors to PR's competitiveness performance. But specifically, **tertiary** (**higher**) education.
- GCR 2012-13 ranks PR:
 - ✓ #6 in the world in "tertiary education enrollment rate" (nearly 250,000 students, or total population and about 40% of college age population)
 - √ #11 \n\"a\ailability of specialized training services"
 - √ #19 in 'coinpany staff training"

BUT, at the same time:

(#87 in) secon dary education enrollment rate" (nearly 50% student attrition K-12)

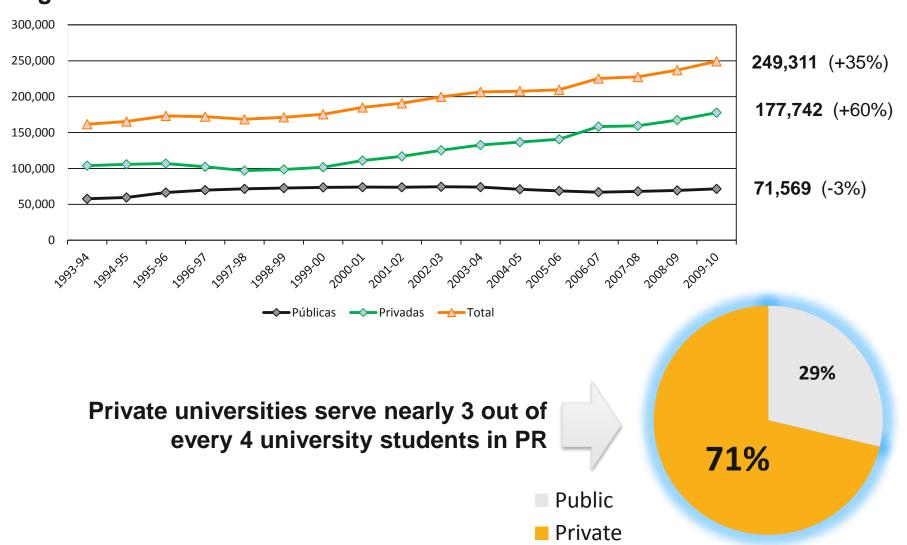
#84 ip "quality of math and science education"

#57 in "internet access in schools"

#51 in "quality of educational system"



Higher Education in PR: Some Basic Facts



- 35,700 total graduates (2009)
- Business, Education, Engineering, Law, Medicine, Health Allied Professions, Sales & Marketing, Information technologies, telecommunications, Psycology, Social Work, Hospitality, Culinary Arts, Life Sciences, Biotechnology, ...

"Are universities failing in that they produce over-prepared graduates in fields with poor employment opportunities?"

OR

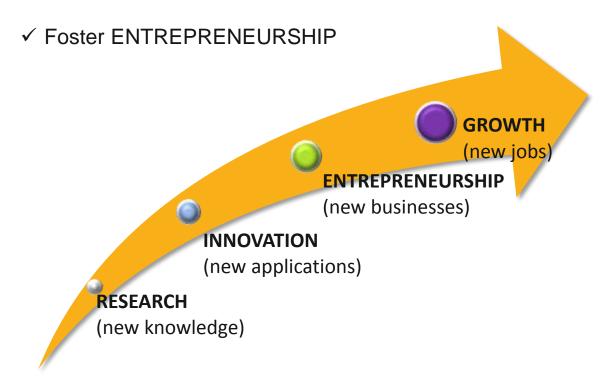
"Are universities producing professionals in fields that SHOULD be of constant demand in a GROWING developing economy?

Although universities must constantly revise their programs, the real problem is that our private sector is not producing the job positions needed to sustain a thriving economy.





- Major NEEDS in higher education:
 - ✓ Strengthen RESEARCH (in addition to teaching)
 - ✓ Stimulate INNOVATION

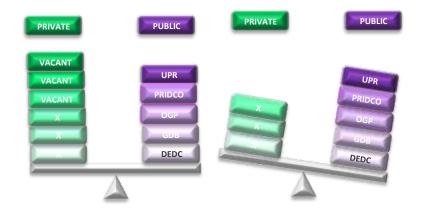


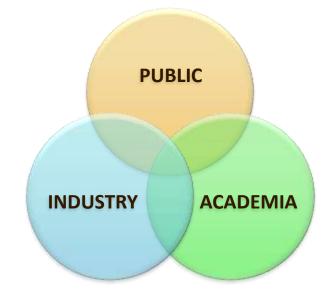
COMPETITIVENESS



Puerto Rico Science & Technology Trust ("Fideicomiso")

- Established: 2004
- Mission: Promote the financing of research, development, and infrastructure projects in the fields of science and technology.
- Composition: 11 members (5 public sector; 6 private sector). UPR is permanent member of the public sector. No representation of private universities (which represent 71% of the market). Vacancies create in-balance.
- RECOMMENDATION: Restructure the Trust into three (3) sectors: Public (DEDC, GDB, PRIDCO), Industry (4 members) and Academia (4 members, UPR + 3 private).
- Focus in building research capabilities and in supporting collaborative innovation projects, entrepreneurial infrastructure (business incubation, science & research parks), seed capital to invest in startups and technology spinoffs, etc.







GENERAL RECOMMENDATIONS:

- Develop an SHARED VISION for economic development (not excluding social goals).
- Aggressively address critical factors (institutional environment, government inefficiency, operating costs), among others.
- Emphasize in:
 - √ building research capabilities
 - √ focus on specific research clusters
 - √ develop clear-cut linkages between research-innovation-commercialization
 - ✓ recognize/enhance/support role of academia, BOTH public and private in these processes